

## MEMORANDUM OF UNDERSTANDING

Between

**Chongqing Investment Consulting Co., Ltd. (CQIC)**

And

**Brazilian Association of Meat Exporting Industries (ABIEC)**

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### 1. Parties

Both parties aim to establish communication and cooperation channels, leveraging the friendly relations between China and Brazil to jointly explore development opportunities.

Chongqing Investment Consulting Co., Ltd., a state-owned enterprise in Chongqing Municipality, hereinafter referred to as CQIC;

Brazilian Association of Meat Exporting Industries (ABIEC), the national authoritative industry association for Brazil's beef export sector, hereinafter referred to as ABIEC.

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### 2. Whereas

Chongqing Municipality vigorously promotes the coordinated and integrated development of central enterprises, local state-owned enterprises, private enterprises and foreign enterprises (collectively referred to as the "Four-Type Enterprise Alliance"). Chongqing Investment Consulting Co., Ltd. has been designated by the Chongqing Municipal Government as the official investment promotion platform of the Four-Type Enterprise Alliance, responsible for coordinating Chongqing enterprises in conducting international cooperation;

Brazil is a global major beef producer with a large-scale and well-developed beef export industry chain. As the national authoritative industry association for Brazil's beef export sector, ABIEC represents mainstream Brazilian beef export enterprises and possesses industrial resources, industry standards and local coordination capabilities;

Chongqing Investment Consulting Co., Ltd. has extensive experience in cold chain warehousing, logistics hubs, multimodal transport and industrial park planning, with mature project construction and operation capabilities;

ABIEC is committed to expanding international cooperation channels for Brazil's beef industry,

promoting the upgrading of Brazil's beef industry chain and optimizing the global supply chain. It is eager to introduce a professional platform to support the implementation of supporting projects for the beef industry chain in Brazil, so as to enhance industrial efficiency and export capacity;

The parties agree to leverage their respective strengths to jointly construct and operate supporting facilities for the beef industry chain in Brazil, serving the development and export needs of Brazil's beef industry.

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### **3. Purpose of Cooperation**

This Memorandum aims to establish a strategic cooperative relationship between the parties. Chongqing Investment Consulting Co., Ltd. will provide construction, operation and management capabilities, while ABIEC will provide local industrial resources, policy support and implementation coordination in Brazil. The parties will jointly construct cold chain, warehousing, logistics and multimodal transport supporting projects for beef in Brazil, improve the processing, storage, transportation and export efficiency of Brazilian beef, and promote the stable development of China-Brazil beef trade.

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### **4. Areas of Cooperation**

In accordance with the principle of mutual benefit and win-win results, the parties shall carry out cooperation in the following areas:

Construction of beef cold chain warehousing bases: Jointly select sites in Brazil to construct large-scale dedicated beef cold chain warehouses, processing and distribution centers, and constant-temperature turnover facilities; CQIC shall be responsible for planning and design, construction standards, operation management and technical output; ABIEC shall be responsible for land coordination, policy approval, local construction coordination and industrial resource matching.

Cross-border logistics supporting projects: Jointly build a local beef collection, distribution and cross-border cold chain transportation system in Brazil; CQIC shall provide logistics solutions and multimodal transport experience; ABIEC shall coordinate local transportation, port, customs and commodity inspection resources in Brazil.

Construction of dedicated railway lines and stations for beef transportation: Based on the distribution of beef-producing regions in Brazil, jointly plan and construct dedicated railway lines and cold chain loading/unloading stations connecting major producing areas, processing bases and ports; CQIC shall provide planning schemes, construction standards and operation

management models; ABIEC shall coordinate with railway authorities, local governments, land issues and approval procedures.

Overall development of Brazilian beef industrial parks: Jointly plan Brazilian beef industrial parks integrating breeding, slaughtering, processing, cold chain, warehousing, logistics and trade functions; CQIC shall be responsible for overall planning, development models and investment promotion and operation systems; ABIEC shall be responsible for industrial introduction, enterprise matching and local policy implementation.

Information sharing and project coordination: Establish a regular communication mechanism to regularly exchange policies, market dynamics, project progress and technical standards of Brazil's beef industry; jointly conduct project research, demonstration and risk assessment to promote project implementation.

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## **5. Modes of Cooperation**

Joint Working Group: Each party shall designate responsible persons and liaison staff to coordinate project promotion, information exchange and issue resolution;

Joint Project Development: CQIC shall lead the planning, design, construction and operation management output; ABIEC shall lead local resource coordination, government liaison and industrial implementation;

Complementary Capabilities and Resources: CQIC shall provide construction experience, operation standards and supply chain management capabilities; ABIEC shall provide Brazilian industrial resources, local policies, industry standards and enterprise networks;

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## **6. General Obligations**

The parties shall abide by the laws and regulations of China and Brazil, and perform this Memorandum in good faith, pragmatism and win-win spirit;

Keep strictly confidential the trade secrets and project information learned during cooperation without prior written consent of the other party;

Cooperate actively, communicate and resolve issues arising from cooperation in a timely manner, and jointly promote project implementation.

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## **7. Intellectual Property Rights**

Intellectual property rights arising from cooperation shall be agreed separately by the parties,

subject to the relevant laws of China and Brazil.

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## 8. General Provisions

This Memorandum is an indicative document, which does not impose financial obligations or legally binding force, and serves as the basis for subsequent formal agreements;

Valid for 2 years, renewable by written notice upon expiration;

Matters not covered herein shall be negotiated by the parties and supplemented by written agreements;

This Memorandum is made in duplicate, with each party holding one copy, having equal legal effect.

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## 9. Dispute Resolution

Any dispute arising out of or in connection with this Memorandum shall be settled through friendly negotiation; if no settlement is reached, the dispute shall be submitted to the Chongqing Arbitration Commission for arbitration.

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## EXECUTION INFORMATION

Place and Date: 2026.05.18 Shanghai

**Chongqing Investment Consulting Co.,  
Ltd. (CQIC)**

**Brazilian Association of Meat Exporting  
Industries (ABIEC)**

Authorized Signatory: \_\_\_\_\_

Authorized Signatory: \_\_\_\_\_

Title: \_\_\_\_\_

Title: \_\_\_\_\_

## Witness

Name: \_\_\_\_\_

ID / CPF No.: \_\_\_\_\_

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